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WASHINGTON, D.C. 20310

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13 January 1972

Subject: Operational Report - Lessons Learned, Headquarters, 80th General Support Group, Period Ending 31 July 1970 (U)

1. The report is forwarded for review and evaluation in accordance with the AR 25-15. Information of actions initiated as a result of the report should be forwarded to A5FOR CE RT within 30 days of the report of covering letter.

The information obtained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

SECRETARY OF DEFENSE

Kenneth G. Nickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

...:K1807105;

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DEPARTMENT OF THE ARMY
HEADQUARTERS, 80TH GENERAL SUPPORT GROUP
APO SAN FRANCISCO 96349

AVCD-5-90

11 August 1970

SUBJECT: Operational Report - Lessons Learned of the 80th General
Support Group for Period Ending 31 July 1970, RCS-CSFCR-65 (R2)

THRU: Commanding Officer
US Army Support Command, DaNang
ATTN: AVCD-50
APO SF 96349

Commanding Officer
US Army, Vietnam
ATTN: AVHSC-707
APO 96375

Commander-in-Chief
United States Army, Pacific
ATTN: GFCP-07
APO 96153

TO: ACofS Force Development
Department of the Army
ATTN: GFCP-07
Washington, D.C. 20310

1. (C) Operations - Significant Activities

a. Personnel (C)

(1) LTC Jerry Barrier replaced Major Larry L. Wiley as Group Logistics Officer. LTC Raymond Coursin replaced LTC Elmer Count as 92nd Composite Air-vice Battalion Commanding Officer. LTC Cecil Little replaced LTC Robert Ratcliff as Commanding Officer, 57th Transportation Battalion in Chu L. LTC Clarence B. Ford replaced LTC Robert Gabriel as Commanding Officer, 1st Finance.

(2) Personnel turbulence remained high with little or no overlap time to allow for training of replacements by incumbents. Certain MOS skills remained in critically short supply, such as cooks and drivers. The overall command strength was 2,344 personnel.

(3) Employment of Local Nationals reached a new level as the authorized strength for Local National Direct Hires was raised to 696.

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11-25-56-1

b. Operations

(2) The 80th GS Group Open Arms System gained two Officers of three MCC/AM Clubs during this period as it continued to support 13th and now the 5th Transportation Command and XIV Corps. 80th Group is responsible for a total of 13 Clubs. Three more clubs are projected to be included in the Open Arms System in the next quarter. A grant of \$7,000 was given to the MCC/AM Club for purchase of the Camp Baxter Club (5th Transportation Command) and a loan of \$13,600 was received for purchase of the Camp Carter Club (DaNang Depot). A loan in the amount of \$11,400.00 was made to purchase the Camp Baxter Officers Club (5th Trans Command).

(1:) 525th OM Co (F)

(b) On 28 June, the 527th Civil Affairs (FBI) was attached to the 1st Cavalry Division for all purposes and its operational control was placed at the 1st Cavalry Division Command. The 527th Civil Affairs personnel were all selected and the new group was established for this activity.

(5) Sh. A. iir. nec. Secti. n.

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AV50-56

SUBJECT: Operation and Maintenance of the New York City and County Department of Social Services
Group for Period Ending 12/31/1970, ACS-5000-65 (12)

(a) The fact that the defendant was not a member of the I. O. O. F. in 1970, and that he was not a member of the I. O. O. F. in 1971, is not a material fact in the case. The fact that the defendant was not a member of the I. O. O. F. in 1970, and that he was not a member of the I. O. O. F. in 1971, is not a material fact in the case.

(b) The South African Section (B) assumed the responsibility for issuing currency for the use of all U.S. service personnel in the area and for maintaining a record of all currency issued to U.S. personnel in the area of operations. The new mission requires a conversion rate for approximately 15,000 per month and is performed by a staff of one officer and one

(c) The Division was created in the Finance Section pursuant to a decision of the Board and authorized by the Director of the Division. The Division was created to provide for the management of the Division.

Since arrival in the country, the main units, have been in constant contact with the local authorities. The main units, have been in constant contact with the local authorities. The main units, have been in constant contact with the local authorities.

(6) 3rd of February 1944

(4) The Government has requested the JMWAVE to utilize its existing facilities with a minimum of additional cost. The Government is planning to absorb 100,000 sq. ft. and the unit is at its maximum capacity. Plans for a larger facility is tentatively scheduled for the month of August. The move to a larger facility will solve the space problem and the space problem will be normal. However, the Government is coming soon with additional space and the Government is coming soon with additional space.

(4) The transition to a rain and cancellation of mail under place 14-79 was accomplished quite smoothly at this APC. Mail continued to be dispatched twice daily to the island on mail. From all appearances, this procedure of rain direct from the island will greatly improve the delivery of mail to the island.

(C) Stage sales have increased greatly due to the recent replacement of part of small stage COUG. service. Patrons are PAL, SA, and SIM. CH. (initial to speed-up delivery resulting in rates and more work. As a result of increased ad mpy sales, it is necessary to increase the fixed credit amount to \$1000.00 per day.

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22-23

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(8) 1946-1947 was reviewed and found to be three months of financial waste (\$6,000). It is now expected that the company will be able to operate on a business basis and will be able to pay dividends at a rate of 10% per month. The company is an unincorporated company and is not a corporation. The company will be fully operational and will be able to pay dividends at a rate of 10% per month. The opening of an additional unit or a permanent basis will be expected to be sold at a profit of 10% per month. The company will probably approach the dividend per month.

(7) The Headquarters and Headquarters Company, 2nd Infantry Group, composed the division support for the 2nd Infantry Group of the 80th General Service Group. The 20th Army Garrison Company, attached to the 2nd Security Guard Battalion, was located at the same place as about 40 enlisted personnel.

(c) US Army, Morgantown, Dilling

(e) As of July 1978, the estimated population of the island was 60,000. The last quarter of 1978 saw a corresponding increase in the number of cases of dengue fever, and the subsequent decrease of this number followed. The unit also reported a decline in the number of cases of dengue fever.

(b) The US Army Heritage, Department of Defense, has released 847 remains during the period 1970-1975. The figures - 403 Remains in May, 220 Remains in June, and the continuing media in October of 1975.

[illegible][illegible]

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600-700

13 August 1975

Source: *Journal of the American Medical Association*, 1964, 191: 100-101. Reprinted by permission of the American Medical Association. Copyright 1964.

(4) The name of the City, Town or Village of Chaplain (2.1)

[illegible]

(c) The stated purpose was to "to these ordinances."

...the clothing, food, medical supplies, and other necessities distributed to needy Vietnamese children and adults in the area.

[illegible][illegible]

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

[illegible]

(b) 3380th and 3381st - On 15 June 1970, a Self Service Supply Center was established at Chi Lai on the 36th SCS Camp. The center presently stocks 30 items of basic camp gear valued at \$157. Customer satisfaction has been excellent, the 3381st unit on an average of 1000 items a week. On 15 June 1970, the 3384th SCS Company was a Self Service Supply Center in the 33rd Regiment, Da Nang, and is part of the Navy Serv-Part. The 3380 presently has 155 items of basic gear valued at \$291. Customer satisfaction has been excellent, the 3380th unit on an average of 2000 items a week. 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94-11-01

3-10-70, RGS-CCF04-5-1-12

[illegible]

(c) Class IX - The 85th Airborne Artillery Battalion participated in a test of Economic Order Battle procedures during the period April to 30 June 70. Special computer programs were supplied by teams from Fort Lee, Virginia. The unit sent in material release orders, passing actions, replenishment requests and cancellations to Fort Lee, Virginia for processing. This unit has been terminated, but unit has been instructed to continue to act as if it were still active until used Army Wide.

(11) Lo istico - Fil. Firenze

(c) Laundry - The Phu Bai Laundry provides laundry service to the 22nd Air Support Group and the 22nd Air Support Group. This station has continued to operate since it was established in 1968 and has a consistently increased in the vicinity of 1,000 lbs. per day. result has been a significant decrease in the amount of laundry sent to the 3rd Air Support Group. The station is presently stabilized at approximately 220,000 lbs. per day. The 3rd Air Support Group is currently operational and is a part of the 3rd Air Support Group, formerly operated by the US Navy. Differences are being made in this facility, providing for the storing and processing of laundry, processing and return of these supplies to the 3rd Air Support Group. The 3rd Air Support Group, headed by a B-100, is currently operating in the vicinity of 1,000 lbs. per day. The 3rd Air Support Group is currently operating in the vicinity of 1,000 lbs. per day.

[illegible][illegible]

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$$\Delta \rho_{\text{eff}} = -\rho_{\text{eff}}$$

11 AUG 1970

[illegible]

காரண விவரம் கருத்துக்கள் : இது பற்றி திருவிடைமருதூர் ஸ்டீல் உற்பத்தியாக் : தாழ்வாரம் : அங்குமிங்கும் :

continues to hold the position of Chief of the Bureau of the Census. The Bureau of the Census is the only Federal agency that is not a part of the Executive Branch. It is an independent agency, and its head is appointed by the President, but it is not a member of the Cabinet. The Bureau of the Census is the only Federal agency that is not a part of the Executive Branch. It is an independent agency, and its head is appointed by the President, but it is not a member of the Cabinet.

[illegible][illegible][illegible]

(12) $\log \frac{1}{1-x} = \sum_{n=1}^{\infty} \frac{x^n}{n}$;

(7)

[illegible]

1. The following information was received from the Bureau of the Census, Washington, D.C., on 10/10/50:

[illegible]

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AVCS-7-70

11 August 1970

SUBJECT: Operational Report - Loss of Readiness of the 1st Military Region Support Group for the period ending 31 July 1970, RC: 68861-5 (R2)

4. The 596th Maintenance Company provided DS level support to approximately 70 non-divisional units in the Chu Lai area. This unit also provided DS level back-up support to the 723rd Maintenance Battalion (Aerial Division) as desired by the 723rd. In addition, this unit provided DS level support for 400 M107 (SP Art) and 1000 M10 (SP Artillery) in the 1st Military Region.

5. The 596th Maintenance picked up DS level maintenance responsibilities for approximately 20 pieces of heavy equipment from the 1st Land Clearing Engineer Company and 16 M12 Dusters from C Btry 1/4th Artillery. The 596th Land Clearing Company will be in the Chu Lai area for approximately 4 weeks. The 596th Maintenance has been provided a 6 man augmentation team to assist in their DS level support. There may be initial problems supporting the Dusters due to the fact that the 596th Maintenance has never supported this type of equipment. Problems anticipated are primarily in the areas of required publications and stockage of repair parts.

6. General Comment: 80th General Support Group units have experienced initial difficulties in obtaining publications and heavy peculiar equipment that was taken over during the heavy phase-down. Examples were forklifts, pumps, cranes, etc. However, these have now been supplied from the Marine Publication Center in Philadelphia, Pennsylvania and will assist materially after arrival.

(b) Technical Supply (Class II)

1. The 15th Tech Supply had a large quantity of MAF Project Code parts on hand. Approximately 25% of the parts with MAF Project Code were removed from stock and shipped to Philco Ford who had the major vehicle component overhaul program for 1st Military Region.

2. From excess items on hand at the 15th Tech Supply, 12 truckloads have been shipped to the Depot. Approximately 4 truckloads remain to be shipped.

(c) GS Activities

1. The 15th HEM Company (GS) continues to provide support level services to include back-up support for all GS units in 1st Military Region; overhaul of 5' selected items (subassemblies) to be returned to depot stock; and repair and return to depot stock of major end items (traction wheels, engine, drive shaft).

2. The 15th HEM Company is currently working on the items requirements for the fiscal year 70 overhaul program.

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AWCD-1-30

11 August 1970

SUBJECT: Operational Report - 1st Military Region of the 80th General Support Group, 1st Military Region, 11 Aug 1970, AGS 03P01-03 (12)

In these areas that require maintenance, and was not lack of required repair parts and maintenance assets.

3. The FI 71's maintenance program will be a total program covering the 15th HEI Co and 80th Gen. The overhaul program has been divided in such a manner so that the 80th Gen has prime responsibility for majority of the vehicle component overhaul while the 15th will be primarily concerned with armament and 1551 shrapnel.

4. The 15th HEI Co has been designated as the central collection point for all supportable repairable components that are to be overhauled. 1551's and 6043 activities in the 1st Military Region will ship their unserviceable (Code 8) components to this unit.

5. The 15th HEI Co has also instituted a 12T S&F trailer rehabilitation program that is focussed on keeping trailers at their highest state of readiness to be used to maximum availability. The 15th has a quota of completing 2 per week and is on schedule.

(1) TTF (Trailer Transfer Unit)

1. The availability of 12T S&F trailer assets has been increased by 100% by the 33rd Transportation Company of the responsibility for trailer transfer and maintenance. A Trailer Transfer Unit, DaNang, has been organized by 80th General Support Group with the primary mission of controlling and maintaining 12 ton S&F trailers within 80th Group in the DaNang area. This has proven to be quite successful in increasing the number of serviceable trailers available within limited resources.

(c) Engine Diagnostic School

The 80th General Support Group has instituted an Engine Diagnostic School consisting of 5 1/2 days of instruction. The school is designed to provide refresher training to organizational support personnel on the proper use of engine diagnostic test equipment. This for the 80th General Support Group has conducted five such courses and has trained 57 US and 23 ARVN students. This school has proven to be a success by having assisted greatly in the "Project Lady" Co/ARVN training program.

(13) Logistics - Air Base and District

(a) Warehouse

1. During this Quarter, the 33rd Transportation Company transferred over 90% of its operations into the 33rd District area (previously 33rd HEI Co, 1st Military Region). In this area, the 33rd is utilizing two warehouse facilities, one for general facilities and one for armament. The 33rd is currently utilizing the 33rd District facility for armament and is currently at maximum capacity. The 33rd District facility is currently utilizing the 33rd District facility for general facilities.

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450-5-76

21 AUG 1973

Source: Operational Report - Joint R. Journal of the 11th Air Force, 1971, Group for Period Ending 31-12-1971, LOS C.O. - 1 (1971)

On 10 July 1970, construction started on a concrete ramp for a new facility that will be used for loading elements and major assemblies on Sea Land Van containers. During this same period, the 33rd USCGA completed a pilot "wash facility" at the Farak Building. This facility will accommodate approximately 200 vehicles. This facility will be for equipment that has been completely processed for shipment to the 100th. Construction on a second wash facility to be located near the Sha Rung area was initiated on 21 June 1970 by US Navy 33rd USCGA. This facility will be used as a final wash and preparation area for equipment.

2 During this Quarter, over 6,350 cartons of
canned corn shipped thru Dulles Port facilities.

3. The 80th General Support Group instituted its Quality Assurance Inspection Teams (RQAITS) on 8 June 1970. The mission of these teams is to insure that the material and equipment being received by the BG maintenance units and 33rd CC&S Company has been inspected, tested and documented in accordance with applicable regulations and procedures. The effectiveness of these teams in the 80th General Support Group has been successful. These RQAITS may be expanded by the addition of personnel to the scope of their operational area enlarged to encompass all of the Military Region.

(1) Property Disposal:

1. This Quarter proved to be an active one for the Property Disposal Activity in Dabang. During this period the Property Disposal Agency was established in Dabang. The Property Company in Dabang was established as a sub-division. This Property Operational Center has been retained by the GSAHQDC. The Property Personnel strength has increased to five (5) personnel, 100 soldiers, 100 permanent fire local rate and personnel and 100 locally hired. Administrative control was retained by the Infantry Support Center. The Property Administrative and logistical support continued to be provided by the 60th General Support Group.

2. The sale of "items" at the D-1 facility was discontinued during this quarter, and the remaining items were moved to Dallas where they will be placed for sale. All future sales will be conducted at the Dallas facilities.

3 The Chu Lai camp, District 1, 1
Schuyone-Chester Chapter with the District 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 83

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AMCD-7-30

11 August 1970

SUBJECT: Operational Report - Lessons Learned of the 10th General Support Group, for Period Ending 31 July 1970, LGS CSJCR-65 (A2)

(14) Logistics - Material Management:

(a) Group Material Management Assistance Team - The Material Management Assistance Team inspected five (5) units assigned to the 10th General Support Group. The team also operated a roadside inspection station two (2) days a week for units assigned to the 10th General Support Group, and inspected approximately 20 vehicles, selected at random, per inspection day.

(b) USMACV-DMG Annual General Inspections - Five assigned units were awarded overall satisfactory ratings for ASI's during this operating period. These units were 92nd Composite Service Battalion, 3rd Air Transportation Company, 63rd Transportation Company, 15th Heavy Equipment Maintenance Company, and USA Mortuary Company. There were no unsatisfactory ratings within the Group during this same period.

(c) 1st Log Command Maintenance Management Inspections - Two units, the 15th Maintenance Company and the 33rd Supply and Service Company, were awarded overall satisfactory ratings during this period.

(d) 1st Log Command Instruct/Assist Team Visits - The 1st Log I&A team visited the 15th Heavy Equipment Maintenance Company during this period.

(e) Training and Schools - The Section conducted two (2) of four hour classes on TAMPB records, one class at Da Nang and one at Chu Lai. Training was also conducted at Chu Lai on Equipment Serviceability Criteria for all officers and ACO's in the 47th Transportation Battalion.

(15) Security, Plans, and Operations: (C)

(a) Intelligence:

1. Intelligence information continued to be received in Southern I Corps (CSM I-1) from the American Division. Other primary sources of intelligence were the 1st Marine Division, USMC Corps, and USASMACOM, Da Nang. Since the incorporation of the 1st Logistic Command into USMACV, this command no longer receives a daily intelligence summary as it had received in the past on a country-wide basis.

2. Daily intelligence summary messages were received from USASMACOM, DMG, as were "flash" messages as information became known. This information concerned the Da Nang area and vicinity and was made available to this Headquarters and subordinate units in a timely manner. This information was immediately passed to subordinate units upon receipt for necessary preparatory activities and alert status.

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AVCD-1-20

11 August 1970

SUBJECT: Operational Report - Lessons Learned of the 80th General Support Group for Period Ending 31 July 1970, RGS GSR-15 (A2)

3 In conjunction with other headquarters in the DaNang Area, 80th General Support Group is weighing the possibility that recent incidents involving vehicles driven by US personnel and those driven by Local Nationals were staged by local terrorist/insurrectionary groups. These incidents began with demands for excessive amounts of money for damaged LV vehicles involved in accidents with US vehicles. The latest incident involved personnel from 80th GS Gp who were all seriously wounded when a fragmentation grenade was thrown in their midst, only minutes after a VN motor scooter had collided with the truck they were operating. A young Vietnamese boy also died in the incident as he was in the crowd around the accident scene. On the same day two other incidents occurred. In one of these, a RF/AR element on motor scooters threatened, with loaded weapons, an American soldier who had been involved in an incident involving his vehicle and that of a Local National. To counteract these incidents, stringent measures have been taken to minimize US vehicles and personnel from moving through DaNang.

(c) Operations:

1 Enemy activity was at a low level during this period insofar as it affected the operations of 80th GS Gp. Isolated incidents of sniper fire caused one man to be wounded in the arm and a grenade caused one man to be injured, not seriously, with the loss of one tanker truck. Several times during the reporting period, the enemy interdicted highway QLL 1, destroying bridges; however, convoy operations were not curtailed as replacement bridges or alternate routes were found immediately. There were no casualties in personnel or material sustained from enemy rockets or mortars during the reporting period.

2 Line haul of supplies and equipment continued throughout the reporting period by Divisional and non-Divisional units within the reporting area of responsibility, from Chu Lai to Phu Bai. The support included I-V, VII, and IX hauled by units from the 57th Transportation Battalion based in Chu Lai and the 22nd Composite Service Battalion in DaNang.

3 There were a total of 31 Serious Incidents reported during the period.

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AVCD-3-GC

10 August 1970

SUBJECT: Operational Report - Lessons Learned of the 60th General Support Group for Period Ending 31 Jul. 1970, ACS CSFOR-5 (R2)

2. Lessons Learned: Commander's Observations, Evaluations, and Recommendations

a. Personnel:

Self Service Supply Center (SSSC) Operation

(1) Observation: The 60th General Support Group assumed responsibility for the operation of a SSSC in the Chu Lai area on 1 Jun 1970 and in the Landing area on 15 June 70. These functions until that time were operated by the US Navy as Serv-Parts.

(2) Evaluation: The take-over of these operations were the most easily accomplished and successful of the many functions assumed from the US Navy during that general time frame. The primary reason for this successful take-over was the early availability of required personnel allowing adequate time for necessary cross training with Navy personnel. This was not possible in several other instances.

(3) Recommendations: That when future missions are assigned, an adequate number of qualified personnel be made available at least 15 days (30 desired) in advance of the take-over date to allow adequate cross training.

b. Intelligence: None

c. Operations:

(1) Club Mess System

(a) Observation: The extension of new open mess facilities to the United States Army Depot, Da Nang, the Fifth Transportation Command, and the consolidation of XXIV Corps Open Messes all under the 60th GS Group stressed the Group's capacity to control and administer these clubs under the existing staff.

(b) Evaluation: With the additional command responsibility for open messes caused by the revision of the Army Open Mess System, it became evident that additional resources and additional command emphasis were necessary.

(c) Recommendation: That commands concerned make plans for centralized accounting, procurement, and management to include the physical facilities necessary. An experienced club officer was added to the 60th GS Group Staff to act as the Commander's advisor on club matters and to supervise the custodians of both the centralized Officer and NCO Messes to insure efficient and honest administration of the Open Mess System.

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AVCD-1-66

11 August 1970

SUBJECT: Operational Report - Lessons Learned of the 80th Signal Support Group for Period Ending 31 July 1970, ICS CSFOS-65 (R2)

(2) Mailroom Inspection:

(a) Observations: Frequent mailroom inspections are an essential part of smoothly running postal system. Unit level mail handlers are frequently not thoroughly familiar with proper procedures for handling mail. Also, they are often not properly supervised and do not understand the responsibilities which they have as unit mail clerks and unit postal officers.

(b) Evaluations: Because of the lack of emphasis on correct mail handling procedures at unit levels, postal incidents, losses, and thefts occur all too frequently.

(c) Recommendations: That unit postal officers, upon their appointment, be required to report to the serving APO for a brief explanation of their duties and responsibilities. Also, there should be more emphasis on training and consideration given to mail handling procedures.

(3) Contraband Mailings

(a) Observations: The volume of contraband items leaving the country through postal channels is alarming. Since control measures have been instituted, the volume has decreased. However, large volumes of government property still are being found with regularity.

(b) Evaluations: The ready availability of poncho liners, tents, fatigues etc., plus the seeming surplus of such items, leads military personnel to believe that the items will not be missed. However, if such items mailed per mail results in a tremendous loss to the overall supply system.

(c) Recommendations: That prompt and strong punishment be meted out against those offenders who are caught, and that widespread publicity be given to each offense and offender apprehended. Also recommend that contraband mailing be a topic included in all in-country orientation briefings.

d. Organization - None

e. Training:

Training on M-60 machine guns:

(a) Observation: With the heavy turn over of personnel, most M-60 machine gunners are often switched.

(b) Evaluation: Training on the M-60 for new personnel is minimal. The current training is inadequate to insure that they are properly trained for this weapon.

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AWCD-1-33

11 August 1970

SUBJECT: Operational Support - Lessons Learned of the 60th General Support Group for Period Ending 31 July 1970, GCSG-45 (a2)

(c) Recommendations: That the current requirement to fire weapons every six months be changed so that when any member of a crew served weapon is replaced, that crew member fire.

f. Logistics:

(1) Keystone Robin:

(a) Observation: The 60th General Support Group was given the task of supporting a unit designated nickname "Keystone Robin" which was involved in accepting, processing, and disposing of all non-mission-peculiar unit equipment.

(b) Evaluation: An extensive system was created by unit to support the maintenance and supporting the S&S group that accepted the equipment, performed point technical inspection and S&S classification with the Depot, Dilling. Depot technical assistance is also required in repair, packaging, and preservation. The paperwork aspects of equipment turn-in was also understaffed and requires a pre-trained team to augment S&S resources in future operations.

(c) Recommendations: That for any future support operations:

1. That joint TI & S&S classification be performed by the maintenance DOW support unit. S&S Team and the Depot that will eventually receive the turn-in equipment.

2. That the Depot receiving the turn-in equipment be given the task of providing technical assistance to the unit in proper operation, packaging, and preservation.

3. That pre-trained paperwork team be obtained to augment limited S&S and equipment resources.

(2) Laundry Operations:

(a) Observation: The 60th General Support Group assumed responsibility for the DENM Laundry facility located at Camp Butler on 1 June 1970. The laundry was previously operated by the US Navy in support of the Navy hospital with a typical production of 1200 - 3000 lbs/day.

(b) Evaluation: On 3 June 70, the 60th General Support Group was directed to increase the output of the laundry to 200,000 lbs./month by 1 July 70. In an attempt to accomplish this, approximately 15 additional company size units were hastily added to meet the requirement. This resulted in a 2,000 lb. backlog within 6 days and a rush repair of equipment action was required with the subsequent removal of equipment to the interior period. The flow rates within the laundry had to be completely revised with extensive self-help measures and the laundry had to operate at a size of about 1000 lbs./day sustained rate.

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AVCD-1-16

SUBJECT: Operational Report - Loss of Control of the USS "Maine" (BB-3) at
San Francisco Harbor, California, July 18, 1898 (R2)

(c) Recommends that That in cases where an increase in production rate is not achieved, the rate of production shall be reduced to the level of the previous year.

(2) Public Use of Property: Regularly liquidant:

(1) Observations: During the last several months the 3rd SFG, assumed the responsibility for the operation and maintenance of the heavy peculiar equipment such as forklifts, trucks, cranes, etc. resulting in the following section.

(b) Evaluation: Because much of the equipment was of poor description, it has sustained a high decline rate since its turn-out to the Army. The lack of adequate technical publications has delayed repair and hampered the achievement of adequate repair parts.

(c) Recommendations: That in future transfers of other service equipment, adequate arrangements be made initially during planning conferences to insure that necessary manuals are turned over with the equipment and that they have been placed a priority requisition by the losing unit.

(1) Retroactive Liability Insurance Issued in Texas:

(c) Observation: On 19 May 1970, the General Staff at 101st Airborne Division Support Command were directed to immediately establish a Quality Assurance Team to include Deep Water Pier which served as the main part of the pier and all other structures.

(b) validation: The requirement for the implementation of the CIA to ensure an extensive program in the Central Intelligence Agency to implement the procedures during the period of the implementation of the procedures which allowed material of unsatisfactory quality to be submitted into the CDS activity during an interim period. Also, a time period was made in-house for the implementation of CDS activities in the interim period. C. procedures were implemented. As a result, the CDS activity was in the middle with a total unsatisfactory quality level of 1,111.1. Satisfactory condition. However, and in the interim period, the actions.

(c) General Guidance: That in future operations, the General Support of PSLE will provide specific guidance to ensure that the GUS' intervention will be coordinated, and that training and support will be such that procedures are published initially at DOD level and then passed to the GUS activities.

• C. annulatus annulatus.

h. Article:

Unserviced: 2000; Machine: 100; By: 10000

(c) The following is in English and is by way of summary:

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AVCD-2-10

11 August 1970

SUBJECT: Current and Report-Needs Inventory of the 10th General Support
Brigade for Period Ending 31 July 1970, CS GSTR-75(10)

~~of numbered Finance Sections and in Division Finance Offices have been in-~~
~~country approximately the same as in the past. The number of unserviceable~~
~~is at approximately the same level. Very little of this equipment is in Depot~~
~~Stock.~~

(b) Availability: The availability of this equipment will place an unusually heavy demand on the parts for replacements in the second half of 1970. Division and numbered finance offices will be significantly impacted by the unavailability of machine parts and machines.

(c) Recommendations: It has been proposed that HQ, MACV screen all financial elements for machine requirements and determine whether or not a sufficient number of replacement machines is available in-country.

I. Other - none.

John R. Mathias

JOHN R. MATHIAS
COL, USAF
Commanding

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AVCO AIRCRAFT CORP. 1000 1st Ave

SUBJECT: Operational Report - Lesson Learned of the 80th General Support Group, Period Ending 31 May 1970 (RCS GSPOR-65) (82)

A, Headquarters, US Army Supply Command, Da Nang. APO 96349

6-11-12

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DST, APO 96375

2. (U) The Operational Report - Lessons Learned submitted by the 80th General Support Group for the quarterly period ending 31 July 1970 is forwarded.

24) Pertinent comments follow:

- a. Page 13, para 2a. Concur. No further comment required.
- b. Page 13, para 2c(1). Concur. No further comment required.
- c. Page 14, para 2c(2). Concur in part. Responsibilities for unit postal officers are clearly outlined in paragraph 5a, AR 65-75. There is no objection for any unit postal officer to request guidance from the surviving APO postal officer. During this reporting period, emphasis on the service has been directed to the command through the monthly Commander's Report, four letters and an equal number of daily bulletin releases. This frequency is considered adequate without losing the impact of messages relating to mail services.
- d. Page 14, para 2c(3). Concur. No further comment required.
- e. Pages 14 and 15, para 2c. Concur in part. Paragraph 3a(2) of Appendix 11 to USARV Suppl 1 to AR 350-1, dated 25 Jan 70, states that weapons firing "will be conducted at least semi-annually" and is not prohibitive with respect to time or frequency. Paragraph 4b of Appendix 11 to USARV Suppl 1 to AR 350-1, dated 25 Jan 70, clearly states that firing requirements include "other direct fire weapons the replacement is likely to use during his tour in RVN in addition to his assigned individual weapon."
- f. Page 15, para 2 (1). Concur. No further comment required.
- g. Pages 15 and 16, para 2i(2). Concur. No further comment required.
- h. Page 16, para 2i(3). Concur. No further comment required.
- i. Page 16, para 2i(4). Concur. As stated in para 2i(4), experience proved that initiation of Retrograde Quality Assurance Inspection Teams (RQAITS) should begin at the DSU, prior to the materiel being retrograded to the CG&S activity. This action precludes excessive handling of materiel, loaded for shipment, insures that DSU's become familiar with inspection criteria, alleviates possibilities of a materiel backlog, and provides the frame for the CG&S activity to complete processing requirements previously accomplished at DSU level. On 19 Aug 70, an additional RQAITS Team, RQAITS "North", was formed to service Northern Military Region 1.

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AVCD GO-MH

SUBJECT: Operational Report - Lessons Learned of the 80th General Support
Group for Period Ending 31 July 1970 (NCS CSFOR-65) (R2)

Acting on experience gained from initial formation of RQAITs Teams, RQAITs
"North" was instructed to begin inspections at DSU level and all materiel
in transit prior to 19 Aug 70 would be turned in without being inspected.
This has proven to be the most effective solution.

j. Pages 16 and 17, para 2h. Concur. No further comment required.

TEL: 951-3564

DANIEL VANCE
Colonel, OrdC
Commanding

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AWHAT-CPS (1 Aug 70) 2d ind

~~SUBJECT: Operational Report Lessons Learned of the 80th General~~

Support Group for Period Ending 31 July 1970, RJS-2SFOP-1

Headquarters, United States Army Vietnam, APO San Francisco 96374

TO: Commander in Chief, United States Army Pacific, APO: GSAP-UT,
APO 96354

1. This Headquarters has reviewed the Operational Report Lessons Learned for the quarterly period ending 31 July 1970 from Headquarters, 80th General Support Group and comments of indorsing Headquarters.

2. Comments follow:

a. Reference item concerning "Mail Room Inspection," page 14, paragraph 2c(2) and 1st Indorsement, paragraph 1c: concur. Responsibilities of unit mail clerks and unit postal officers are in AR 15-25. The APO postal officer is available for any guidance necessary. This Headquarters will review the various unit mail clerk tests administered by APO postal officers to determine their validity and necessity for a standard type to be administered at each APO. This should raise the competency level of the unit mail clerks. This Headquarters has a continuing program of advising commanders of violations of mail handling procedures and preventive measures to be taken. Unit has been so advised.

b. Reference item concerning "Training on the M-60 Machine Gun," page 14, paragraph 2e and paragraph 2e, 1st Indorsement: nonconcur. Paragraph 7, USARV Supplement 1 to AR 350-1, Subject: Mandatory Training, enjoins commanders to establish a continuous weapons training program to insure that all personnel are proficient with their assigned weapons and are familiar with other direct fire and crew served weapons organic to their unit. In no way are units restricted to the amount of firing that may be conducted. Unit has been so advised.

c. Reference item concerning "Keystone Robin," page 15, paragraph 1 and paragraph 2f, 1st Indorsement: concur. Recommend that a Keystone dedicated task force be established and trained on Keystone Operations and procedures prior to stand down dates of units to be processed in the Da Nang area. Team should obtain training in two ways: (1) By observing active Keystone operations in any JTF VM processing redeploying units at that time and (2) By sending responsible individuals to the Redeployment Section, Supply Division (DAK) for orientation and training on overall Keystone procedures. Unit has been so advised.

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d. Reference item concerning "Laundry Operations," page 14, paragraph 2f(2): concur. This Headquarters has disseminated information that FM 10-354 (Fixed Laundry Organization) provides guidance in establishing a production standard for fixed site laundry operations. Unit has been so advised.

e. Reference item concerning "Retrograde Quality Assurance Inspection Teams," page 16, paragraph 2f(4) and paragraph 2i, 1st Indorsement: nonconcur. It is not necessary to direct General Support Groups to implement quality Assurance procedures, the procedures should already exist. It is not acceptable to allow CC&S activity to continue to ship unsatisfactory material simply to enable a reduction in backlog. Unit has been so advised.

f. Reference item concerning "Material," page 16, paragraph 2h and paragraph 2j, 1st Indorsement: nonconcur. This does not appear to be a major problem country-wide. Several finance offices were queried, and a review was made of selected depot stocks. In addition, assets will be generated from future Keystone units. Unit has been so advised.

FOR THE COMMANDER:

Cy farm:
USASUPCOM-DNG
80th GS Gp

Assistant Chief of Staff

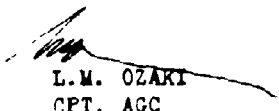
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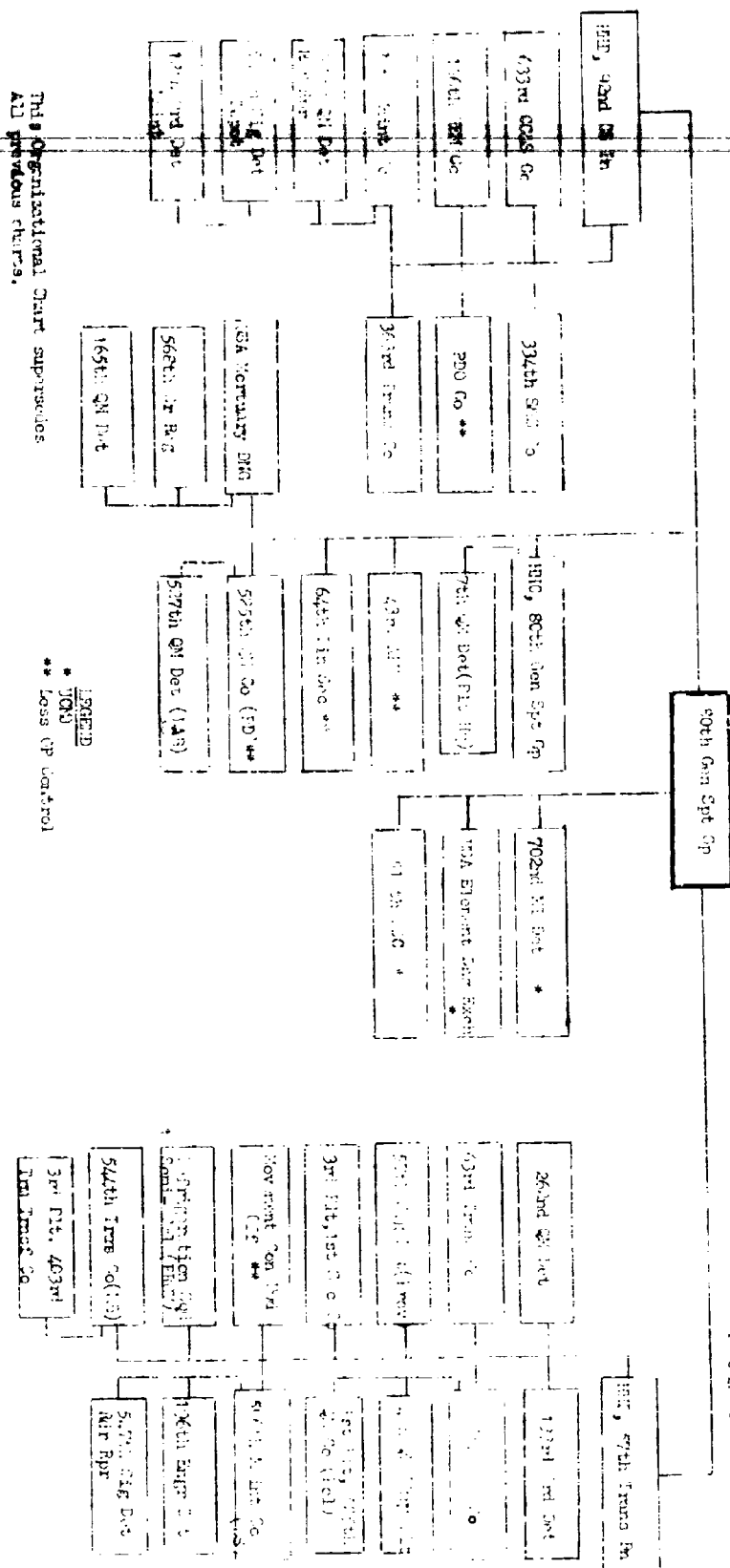
HQ, US Army, Pacific, APO San Francisco 96558 4 NOV 1970

TO: Assistant Chief of Staff for Force Development, Department
of the Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:


L.M. OZAKI
CPT, AGC
Asst AG



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